

# The Trinity Centre : helping define the future

## Feasibility study review Presentation of key finding

# The Trinity Centre : the past





# The Trinity Centre : the project

"...investigate ways of maximising the use of the building and thereby underpin the sustainability of TCA as an organisation, with the ultimate result of protecting the building."

# The Trinity Centre : the approach

Stage one: Initiation stage

Stage two: This was the research stage and involved user consultations

Stage three: Defining the brief

**Stage four:** Developed three design options with capital costs ranging from £2.7m to

£3.m. The options were narrowed down to a preferred design solution

**Stage five:** Saw consultation around the detail of the preferred option with an estimated capital budget estimated at £2.7m. The preferred option was designed to be delivered in phases

# The Trinity Centre : the approach

### **TRNIY CENTRE** DEVELOPMENT PROJECT We want to hear from you!

It is important we hear your views so we develop a centre based around what you are interested in. We want you to tell us about how the building could be developed and used in the future. Whether you use the centre every day, week, month, or if you've never used the centre at all – we want to hear your views. Three easy ways to get involved:

- 1. Complete a short questionnaire by visiting www.3ca.org.uk or pick one up from the venues below. There are three cash prizes totalling £300 to be won for the completion of the questionnaire
- Between May and September 2012 comment on the latest design and attend a consultation meeting between 4 and 7pm as below:





# The Trinity Centre: the conclusions

- It is feasible to redevelop The Trinity Centre to offering a far wider
  range of activities as proven by the approval of the detailed Planning
  and Listed Building Application
- Achieving the planning approval is a major achievement, but the decision making around the design options lacked the benefit of a parallel exercise in business planning and operational analysis
- Future modifications to the planning approval may be needed to optimism business or operational efficiency.





Proposed Ground Floor - Preferred Option Scale 1:100 approx @ A2



Proposed First Floor - Preferred Option Scale 1:100 approx @ A2



Second Floor



Third Floor

Proposed Second & Third Floor - Preferred Option Scale 1:100 approx @ A3

Three areas of focus

- Managerial
- Organisational
- Partnership

#### Managerial

Develop capital fund raising strategy with board level responsibility

• Understand requirements of different funding streams and develop applications around the phases of project

Develop a business plan to reflect the implications of the preferred option

• Develop **sustainable vision for Trinity** by using agreed industry tools such as Julie's Bicycle and Ecovenue. **Make sutainability a board level responsibility** 



### **Managerial continued**

- Consider the health & safety implications of construction projects being delivered whilst the building is occupied
- Consider the **impact of concurrent building contracts ie roof and BIG Lottery etc on the day to day business** of the centre

 Develop a strategy to minimise impact of any gcp Chartered Architects
 redevelopment on contracts / bookings



### Organisational

Sign up to data collection regime to monitor
 performance / energy use within the building

• Put systems in place to **reduce energy consumption** based on results from data collection analysis

#### • Update appearance and navigation of web site.

Be clear about its need and key messages

#### • Consider updating answer phone message to gcp Chartered Architects

## \* Julie's Bicycle: Sustaining Creativity

We make environmental sustainability intrinsic to the business, art and ethics of music, theatre and the creative industries.

#### **Partnership working**

• Be an active part of the Bristol **European Green** 

#### Capital bid for 2015

### **Additional reading**

*The feasibility study identified a number of additional recommendations. These are still valid and worthy of review* 

# The Trinity Centre – limitations of the study

# Limitations in relation to the report are few but include:

- Lack of parallel exercise in business and operational planning
- Original intention to identify a 'high level' preferred option, but due to funding opportunities the preferred option has been quickly developed for planning approval, which has subsequently been approved
- gcp Chartered Architects Review of funding opportunities is limited and focuses

# The Trinity Centre : the immidate future



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# The Trinity Centre : the immidate future



# The Trinity Centre : immidate actions

# Further work to support delivery of preferred option

- Secure outstanding statutory approvals
  - **\_** Building Regulations
  - Conservation Area Approval for the removal of the nonprotected trees on Clarence Road and the pollarding of all protected trees on the site
  - **\_** Advertisement Application for signage

# Thank you

